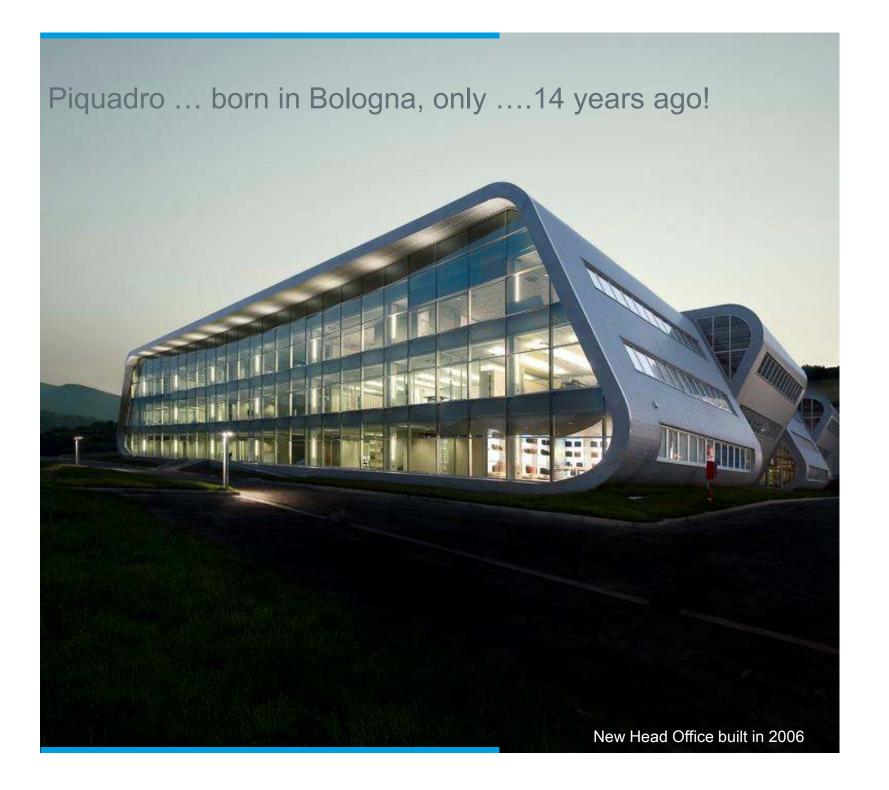
INTRODUCING PIQUADRO









PIQUADRO: UNIQUE POSITIONING

Innovative **Italian** leather brand.

Business-friendly accessories.

Designed to make busy life ...

stressless!

Piquadro = **P**² with the P standing for both Palmieri and pelletterie (leather goods in Italian)



THE BRAND DNA

Piquadro was founded on the principle that your most valuable tech accessories need the finest hand crafted leather bags to transport them safely and in style.

Since 1998, this unique blend of technology, prime Tuscany leather hide and clever organization has made Piquadro stand out from the crowd within the leather goods industry



PIQUADRO CORE VALUES:

1. INNOVATIVE DESIGN





PIQUADRO CORE VALUES:

2. ITALIAN STYLING





3. BUSINESS FRIENDLY ORGANIZATION



PIQUADRO CORE VALUES:

4. VIBRANT COLOR PALETTE





PIQUADRO CORE CONSUMERS:

- •Young professionals men (80%) and women (20%)
- •Medium-upper social classes
- Well educated
- Design forward mindset
- 'Citizens of the world'
- •Always 'on the go': commuters, frequent flyers
- Tech savvy
- •Rational: value for money



PRODUCT STRATEGY

MIX OF ON-GOING & SEASONAL COLLECTIONS

Complementary and extensive product offering, including professional bags, travel items, women's bags, small leather goods and other accessories.

On-Going Collections (70% of turnover): long life-cycle (4/5 years and more).

Seasonal Collections (30% of turnover): short life-cycle more fashionable and produced based solely on the orders received.



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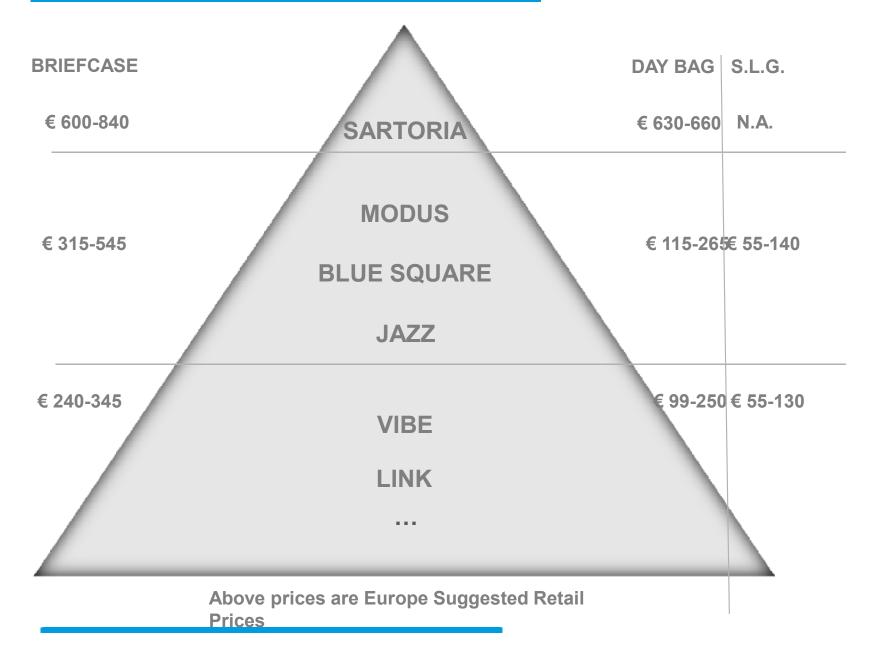
A WELL BALANCED ASSORTMENT

COMPANY SALES BY PRODUCT CATEGORY (IN VALUE)

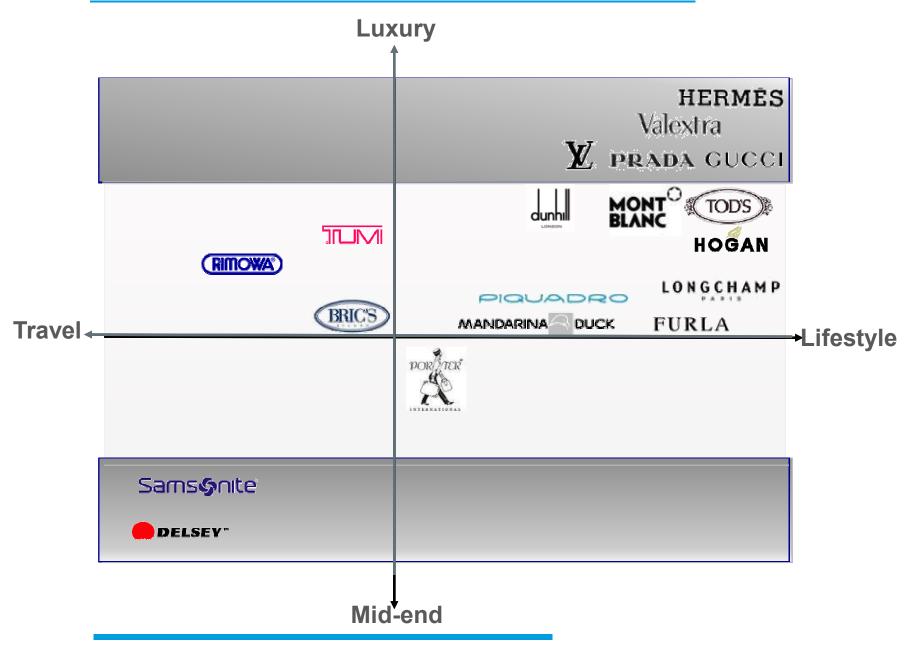
Business bags	24%	
Day bags	14%	A. The state of th
Small leather goods	19%	
Women's bags	22%	
Luggage	12%	
Other accessories	10%	

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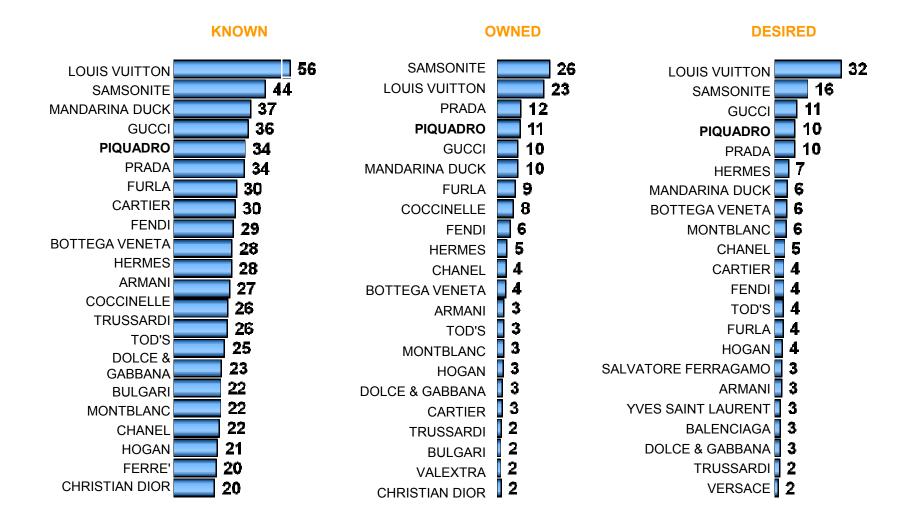
PRODUCT ARCHITECTURE/PRICING



PIQUADRO: A PREMIUM ACCESSORIES BRAND



PIQUADRO AWARENESS AND DESIRABILITY*





RESEARCH & DEVELOPMENT

ITALIAN DESIGN

All Piquadro products are the fruit of a careful design phase. Even the tiniest detail is studied and designed so that the end result will be a design product with a well-defined identity.

An in-house team of Italian designers, who know and interpret the company values, develop solutions that are always new in a constant process of research into materials and trends.

45 people work in the Piquadro R&D. 13 are based in the Italian HQ.

4 are designers (two different designer teams: one focused on **industrial design**, the other on **fashion design**).

34 people work in the sample room making samples and prototypes for the entire production of the Group.



QUINTESSENTIAL QUALITY

The quality of **the** selected **hide**, together with the design, is a distinctive element of each Piquadro product.

Piquadro has proudly built a long lasting relationship with the best Italian tanneries over the past 14 years, all being located within a short distance from the Bologna headquarter.

Quality checks are made in an avantgarde, in-house 'LAB' localized at the Piquadro Head Office.





PIQUADRO WORLDWIDE DISTRIBUTION

Presence in over 50 countries

Retail focus: 94 mono-brand boutiques:

50 own stores44 franchising stores

Branded shop-in-shops in best in class department stores

Branded corners in selected specialty stores (leather good stores, upscale ready-to-wear stores)





RETAIL DISTRIBUTION

DOS

Milano, Via Della Spiga Milano, Linate Airport Milano, Malpensa Airport T1 Milano, Malpensa Airport TN Milano, via Dante 9 Milano, C.so Buenos Aires Roma, Galleria Colonna Roma, Sh Mall Cinecittà Roma Sh. Mall Porta di Roma Roma Sh. Mall Euroma 2 Roma. Fiumicino Airport T1 Roma, Fiumicino Airport T3 Roma, via Frattina Venice, via Mercerie Bologna, P.zza Maggiore Bologna, Marconi Airport Verona, P.zza delle Erbe Rimini, Sh. Mall "Le Befane" Assago (Mi) Sh. M. Milanofiori Pescara, Via Trento 10 Rozzano (MI), SH Mall Fiordaliso Beijing, China World Mall (1) Firenze, Via Calimala Forte dei Marmi, Via Mazzini (1) Torino, Via Roma (2) Barberino (Fi), outlet Fidenza (Pr), Outlet Village Vicolungo (No), outlet Valdichiana (Ar), outlet Noventa (Ve), outlet Marcianise (Ce), outlet Agira (En), outlet Mantova, outlet Castel Romano, outlet

Paris, Rue Saint-Honorè Barcelona, Spain Paseo de Gracia Barcelona, Spain outlet La Roca Barcelona, Spain ECI Plaza Cataluna Mendrisio (CH), Fox Town Sh. Mall Hong Kong, I Square Hong Kong, Sogo Causeway Bay Hong Kong, Elements Hong Kong, Times Square Hong Kong, Queen's Road Macau. The Venetian Macau-Hotel Taiwan, Taipei, Eslite Dun Nan Taiwan, Taipei Eslite Xin Yi Taiwan, Kaohsiung City Dream Mall Taiwan, Sogo Taipei Zhongxiao Taiwan, Taipei Eslite Xin Ban Store Shangai, Golden Eagle Shangai, Sogo Dept. Store Suzhou, Sogo Dept store Chongging, Times Square



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RETAIL DISTRIBUTION

FRANCHISING

Roma, Viale Europa 1 Roma. Via Salaria 110 Roma. Viale Marconi 6 Verona, Sh. Mall "La Grande Mela" Palermo, Viale Strasburgo 108 Padova, Via Dante 19 Genova, Via XX Settembre 113/R Forlì, C.so della Repubblica, 179 Cosenza, Via Isonzo, 21 - 21/a- 23 Messina, via dei Mille Cagliari, Via Alghero Bergamo, Via Sant'Alessandro 4/A Trieste, Via Mazzini 40 Ravenna, Via Cavour 95 Bari, via Sparano 23 Lecce, Via Trinchese 69 Brescia, Sh. Mall "Freccia Rossa"

Torino, Sh. Mall "Le Gru" Grugliasco Modena, Sh. Mall "Grande Emilia" Busnago (MI), Sh. Mall "Il Globo" Peschiera (MI) Sh. Mall Galleria Borromeo Limbiate (MI), Sh. Mall "Carrefour" Orio al Serio (BG), Sh. Mall "Orio Center" Stezzano (BG), Sh. Mall "le due Torri" Valmontone (RM), Outlet Erbusco (BS) Sh. Mall "Le Porte Franche"

Mosca, Russia MEGA Shp Mall Mosca, Russia Sokolniki Shp Mall Mosca, Russia Sh. Mall European Mosca, Russia Sh. Mall Atrium Mosca, Russia Sh. Mall Metropolis Mosca, Russia Petrovski Passage Mosca, Russia Sh. Mall Mega Belaja Mosca, Russia Shop. Mall "Kapitoly" Mosca, Russia Shop. Mall "Las Vegas" Mosca, Russia Shop. Mall "Afimall" Belgrado, Serbia Delta City Belgrado, Serbia USCE Center Belgrado, Serbia Fashion park Outlet Sarajevo, Bosnia Sh. Mall BBI Center Kiev, Ukraina Shop. Mall "Ukraina" Odessa Ukraina Shop. Mall "Srednefontanskaya" Astana, Kazakhstan Keruen Trade Center

Madrid, Airport Barajas

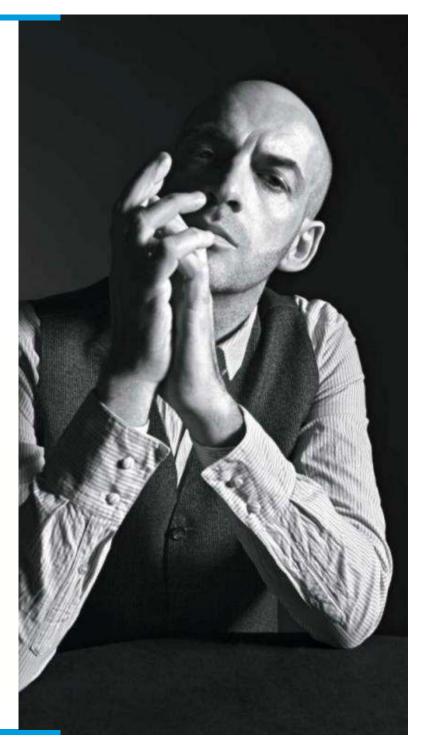


NEXT... MARRAS CAPSULE COLLECTION

World famous designer Antonio
Marras currently designing
Piquadro first capsule collections,
for FW 13 and SS 14.









NEXT... BECOME A GLOBAL RETAILER!

Open Flagship stores in **first tier International cities**: Paris, London,
Dubai, Shanghai, Beijing, Tokyo, ... **and major airports**,

- ➤ Madrid T1 airport (opened aug '12)
- ➤ Paris Saint Honoré (opened feb '13)
- ➤ Venice (opened may '13)
- > Florence (opened july '13)
- Bejing China World Mall (due july '13)



NEXT... NEW STORE DESIGN UNDERWAY

Full revamping of the Piquadro store design with the twofold goal of

- creating a powerful/highly distinctive retail concept, and
- maximizing sales productivity.

Due date: June 2013



THE NEW MILAN SHOWROOM

500 square meters of showroom and office space,

Opened in Sept 2012,

Conveniently located in the heart of the **Milan fashion district**:

5 Piazza San Babila

Grand opening during the Jan. 2013 Milan Fashion Week,

Home of the Piquadro International team.



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PIQUADRO STEADY SALES/PROFIT GROWTH SINCE 1998





INCOME STATEMENT

	FY Ending March 31		
(€m)	2011A	2012A	2013A
Net Sales	61.8	64.4	56.3
% growth	+18,4%	+4,3%	-12,7%
Other revenues	1.4	0.7	0.7
Material costs	(9.3)	(10.4)	(9.8)
Service costs	(27.8)	(28.3)	(26.0)
Personnel costs	(9.3)	(11.5)	(12.5)
Other operating expenses	(0.3)	(0.7)	(0.7)
EBITDA	16.5	14.2	8.0
Margin (% of net sales)	26.6%	22.0%	14.2%
Depreciation	(1.9)	(2.4)	(2.7)
EBIT	14.6	11.8	5.3
Margin (% of net sales)	23.6%	18.2%	9.4%
Net interest income(exp.)	(0.6)	(0.1)	(0.3)
EBT	14.0	11.7	5.0
Margin (% of net sales)	22.7%	18.1%	8.9%
Taxes	(4.9)	(3.9)	(1.8)
Net Income(loss) before minorities	9.1	7.8	3.2
Margin (% of net sales)	14.7%	12.1%	5.7%
Minority interests	(0.0)	(0.0)	(0.0)
Net Income(loss)	9.1	7.8	3.2
Margin (% of net sales)	14.7%	12.1%	5.7%





SUMMARY BALANCE SHEET

FY Ending March 31

(€m)	2011A	2012A	2013A
Net Working Capital	16.1	20.3	20.3
Net Tangible Assets	12.1	12.1	12.7
Net Intangible Assets	0.8	1.5	4.0
Net Financial Assets	2.2	2.4	2.3
Several Staff, Provisions & Others	(1.6)	(1.4)	(1.5)
Net Capital Employed	29.6	35.0	37.8
Group Shareholders' Equity	25.9	28.8	29.3
Minorities	0.0	0.0	0.0
Shareholders' Equity & Minorities	25.9	28.8	29.3
Net Debt	3.7	6.2	8.5
Net Debt and Shareholders' Equity	29.6	35.0	37.8





LEAN CAPITAL STRUCTURE

Net Debt/ Equity
(as of March,31)







NET FINANCIAL DEBT

		2013A 8.4
		20.6
••••		
, ,	, ,	(20.5) 8.5
	2011A 4.7 9.7 (10.7) 3.7	4.7 12.7 9.7 6.3 (10.7) (12.8)

RATIO - Net Financial Debt

(€m)	As of March 31		
•	2011A	2012A	2013A
Net Debt/EBITDA	0.2	0.4	1.1
Net Debt/Net Capitalization (1)	12.4%	17.8%	22.5%

1) Defined as Shareholders' Equity + Net Debt + Minorities

THE INVESTMENT VALUES

Net Profit generated in the last 3 years* **20.1** mln €

Dividends paid in the last 3 years equal to 9.0 mln €

Investments <u>effected</u> in the last 3 years* equal to

11.3 mln €

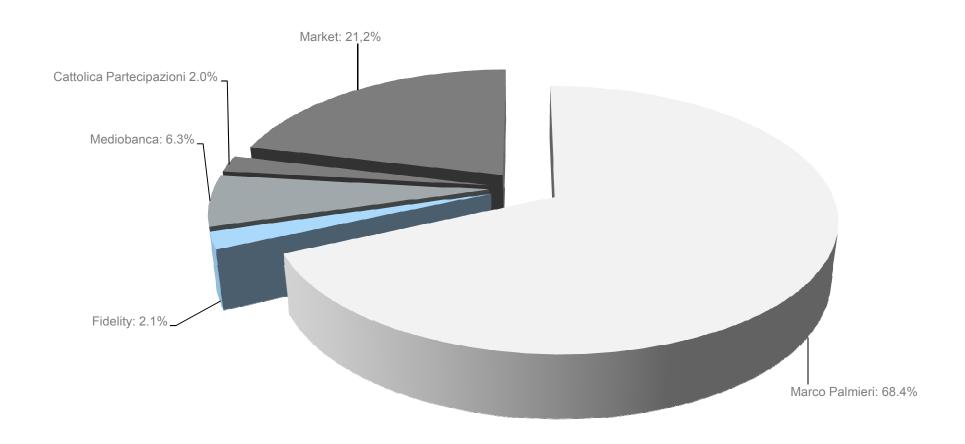
Net Debt increased in the last 3 years* by

4.8 mln €



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PIQUADRO LISTED ON THE MILAN STOCK EXCHANGE SINCE 2007





MARKETING FOCUS: GLOSSY MEN'S MAGAZINES

PR — Europe > Blend of high-profile editorials





MARKETING FOCUS: GLOSSY MEN'S MAGAZINES





MARKETING FOCUS: UPSCALE MEN'S MAGAZINES

PR – HK > Blend of high-profile editorials and local events







Uma Thurman era a Cannes con questo bel trolley Piquadro. carino vero per una trasferta lavoro?



